



RISK, AUDIT AND PERFORMANCE COMMITTEE

Date of Meeting	26.01.21
Report Title	Strategic Risk Register
Report Number	HSCP 21.001
Lead Officer	Sandra Macleod, Chief Officer
Report Author Details	Name: Martin Allan Job Title: Business Manager Email Address: martin.allan3@nhs.net
Consultation Checklist Completed	Yes
Appendices	a. Strategic Risk Register

1. Purpose of the Report

- 1.1. To present the Committee with the latest version of the Aberdeen City Health & Social Care Partnership's (ACHSCP) Strategic Risk Register.

2. Recommendations

- 2.1. It is recommended that the Committee note the revised Strategic Risk Register in the Appendix to the report.
- 2.2. It is further recommended that the Committee specifically comment on Risk 3 (Hosted Services) as detailed in the report.
- 2.3. Finally, it is recommended that the Committee note that Risk 10 (EU Exit) will remain on the Strategic Risk Register until a decision is made by the Integrated Joint Board (IJB) to remove it, as detailed in the report.

3. Summary of Key Information

Updates on Strategic Risk Register

- 3.1. Since the Strategic Risk Register was last considered by the Committee in September 2020 the IJB have held a workshop in October where they considered the Board's Risk Appetite Statement as well as the Strategic Risk Register.



RISK, AUDIT AND PERFORMANCE COMMITTEE

- 3.2. Since the Strategic Risk Register was last submitted to the Committee, work has been undertaken on the template. This has included the introduction of a risk rating matrix for each of the strategic risks.
- 3.3. At the IJB's workshop on the 20th of October the revised template was considered. The Members of the IJB made suggested amendments and additions regarding the strategic risks and these have been made in the version attached to this report. Minor changes have been made to the template as well.
- 3.4. The Members at the Workshop felt that in relation to Risk 3, there was a risk in relation to the financial oversight of Hosted Services and that performance across the services was mixed. It was suggested that the impact should be moved from moderate to major and that this should be discussed further at the Risk, Audit and Performance Committee.
- 3.5. Members of the Committee be aware that the end of the Transition Period for the UK leaving the EU expired on the 31st of December 2020, with the UK and the EU reaching a "deal" to allow the UK to leave. Although the transition date has now passed and therefore this is no longer classed as a risk as it is now an issue with the controls and mitigating actions being part of business as usual for services, the actual impact of the UK leaving the EU might take weeks or months to be felt. Therefore, it is proposed that EU Exit remain on the strategic risk register and that the IJB make the decision to remove it from the register when it has assurance that the issues have been controlled within business as usual. An update on the transition is included in the Chief Officer's report submitted to the IJB at their meeting on the 27th of January, 2021.

4. Implications for IJB

- 4.1. **Equalities** – while there are no direct implications arising directly as a result of this report, equalities implications will be taken into account when implementing certain mitigations.
- 4.2. **Fairer Scotland Duty** – while there are no direct implications arising directly as a result of this report, the Fairer Scotland duty will be taken into account, where appropriate, where implementing certain mitigations
- 4.3. **Financial** – while there are no direct implications arising directly as a result of this report financial implications will be taken into account when implementing certain mitigations.



RISK, AUDIT AND PERFORMANCE COMMITTEE



- 4.4. **Workforce** - there are no direct implications arising directly as a result of this report.
- 4.5. **Legal** - there are no direct implications arising directly as a result of this report.
- 4.6. **Other** - there are no direct implications arising directly as a result of this report.

5. Links to ACHSCP Strategic Plan

- 5.1. Ensuring a robust and effective risk management process will help the ACHSCP achieve the strategic priorities as outlined in its strategic plan, as it will monitor, control and mitigate the potential risks to achieving these. The Strategic Risks have been aligned to the Strategic Plan 2019-2022.

6. Management of Risk

- 6.1. **Identified risks(s):** all known risks
- 6.2. **Link to risks on strategic or operational risk register:** all risks as captured on the strategic risk register.
- 6.3. **How might the content of this report impact or mitigate these risks:** Ensuring a robust and effective risk management process will help to mitigate all risks.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)